



Optional Training Session 9:10 – 10:00



Mike Lawrence
Jack Faucett Associates
lawrence@jfaucett.com

August 12 – 14, 2014 Salt Lake City, Utah







# What I Will Cover in this Presentation

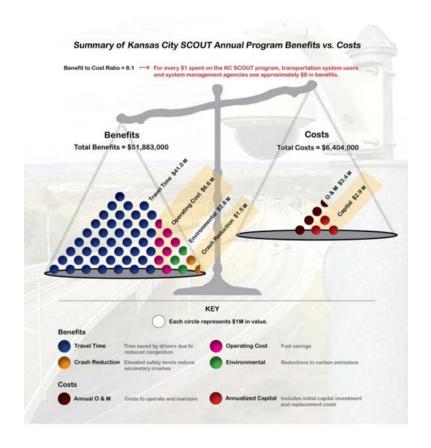


- Why is BCA Important for Transportation
   Operations/WRTM and What are the Challenges?
- Introduction to BCA
- Steps for Conducting BCA
- Measuring Costs and Quantifying WRTM Benefits
- Tools and Resources for Conducting WRTM BCA

# BCA for Transportation Operations Strategies



- It is often difficult for decisionmakers to weigh the benefits of investing in operations strategies vs. more traditional capacity projects
- Benefit/Cost Analysis helps decision makers consider the value of operations projects including WRTM



## Challenges for Transportation Operations BCA



- Estimating and quantifying the effects of strategies
  - e.g. traveler response to information?
- Including "non-typical" days in the analysis
- Measuring & Valuing travel time reliability
- Operations is often a collection of integrated elements (e.g. field, center, vehicle)
  - Not all physical (procedures)
  - Data sharing
  - Synergies
  - Cost attribution
- Operation and Maintenance Costs

# Specific Challenges for WRTM BCA



- Frequency, intensity and specific location of weather events are unknown/unpredictable
- Impacts of weather on traffic mobility and safety not well established
- Limited knowledge on the effectiveness of WRTM strategies in mitigating weather impacts

### Types of Economic Analysis Federal Highway Administration Federal Transit Administration

- Benefit Cost Analysis
  - Life-Cycle Cost Analysis
- Equity Analysis
- Financial Analysis
- Activity Forecasting
- Risk Analysis
- Economic Impact Analysis

### **Steps for Conducting BCA**



- 1. Establish objectives
- Identify constraints and specify assumptions
- Define base case and identify alternatives
- 4. Set analysis period
- Define level of effort for screening alternatives

- 6. Analyze traffic effects
- 7. Estimate benefits and costs relative to base case
- 8. Evaluate risk
- Compare net benefits and rank alternatives
- 10. Make recommendations

#### Benefits & Costs – A List



#### • Benefits

- ✓ Reduced Congestion
- ✓ Travel Time
- ✓ Reliability
- ✓ Safety
- ✓ Energy
- ✓ Others

#### • Costs

- ✓ Equipment
- ✓ O&M
- √ Software
- √ Communications
- ✓ Installation
- ✓ Others

What's Missing?

#### **Cost Quantification**



- Price lists
- Data such as FHWA ITS Cost Database www.itscosts.its.dot.gov
  - Provides historic ITS deployment costs
  - Unit Costs, System costs
  - ITS Capital and O&M Cost
- Previous Projects

### **Benefit Quantification**



- Often the heart of the matter!
- Identify Measures of Effectiveness (MOE)
  - Traditional Travel Time Savings, Vehicle
     Operating Cost, Safety, Emissions
  - Emerging MOEs Travel Time Reliability,
     Induced Travel/Consumer Surplus, Climate
     Change
  - Other MOEs Quality of Life, Customer
     Satisfaction, Feelings of Safety & Security

#### **Benefit Monetization**



- Where we need to get to for BCA
- Pair MOEs with value estimates & prices
  - Value of time
  - Value of reliability
  - Value of life
  - Cost of injury and property damage
  - Fuel price
  - Value of emissions reductions
  - Others

# Data Requirements for WTRM BCA



- Traffic Data (Volume, Speed, Travel Time)
- Safety Data (Crash rates, Crash costs)
- Mobility Costs (Value of time/delay)
- Agency Costs (labor rate, material, equipment costs)
- Vehicle Operating Costs (fuel cost etc.)
- Discounting Rates (interest, inflation)

### **Hierarchy of BCA Tools**

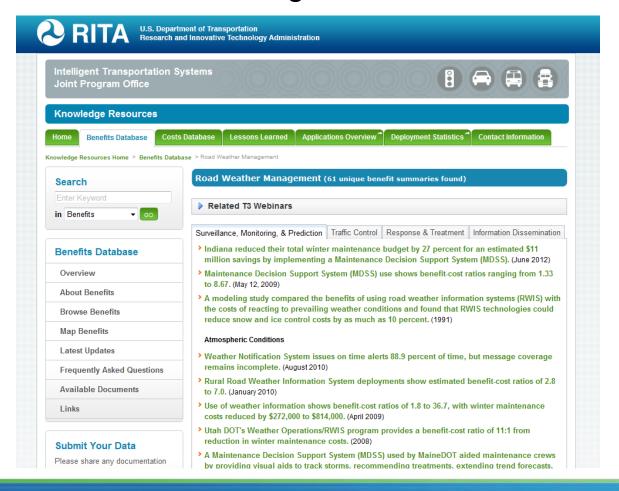


- General Tools
  - Various Spreadsheets
- Transportation Tools
  - bca.net
- Transportation Program Areas
  - IDAS, TOPS-BC
- Technology-Specific Tools
  - Clear Roads BCA Toolkit

# WRTM BCA Resources - ITS @ Benefits Database



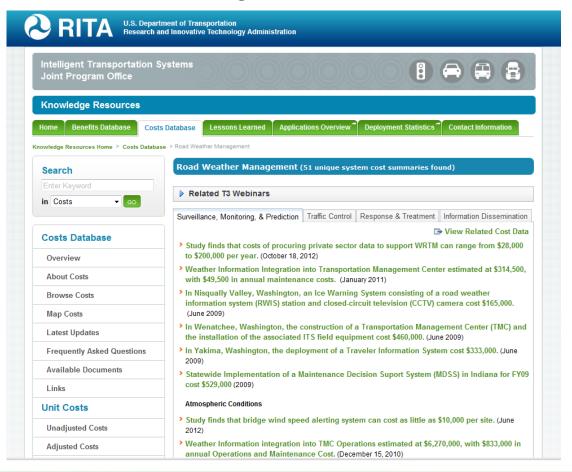
www.itsbenefits.its.dot.gov/



# WRTM BCA Resources - ITS Costs Database



www.itscosts.its.dot.gov/



# Road Weather Management BCA Compendium



- Several case studies being developed that describe BCAs for road weather management technologies or strategies
- Hypothetical examples demonstrate how TOPS-BC, Clear Roads & Other BCA tools can be used
- Shows how analysts have conducted or in the future could conduct a BCA for road weather management

| ROAD WEATHER MANAGEMENT STRATEGIES            |                              |  |  |  |  |  |
|---|------------------------------|--|--|--|--|--|
| Surveillance,<br>Monitoring and<br>Prediction | Traffic Control              |  |  |  |  |  |
| Response and<br>Treatment                     | Information<br>Dissemination |  |  |  |  |  |

#### **TOPS-BC: An Introduction**



- TOPS-BC is a sketch planning Excel spreadsheet model designed to assist planners evaluate TSMO projects
- Designed for Visioning & Screening
- Also useful for some Long-Range Planning
- Not designed for more detailed BCA required in project development

# What Can You do With TOPS?



#### What would you like to do today?











## **TOPS-BC Application**



- Conduct simple sketch planning level B/C analysis for selected TSM&O strategies
  - Develop a set of input data for project type, facility type, number of lanes, analysis period
  - Use TOPS defaults for facility performance or use your own data (freeway link capacity, etc.)
  - Select MOE impact levels or use TOPS national level defaults (travel time savings, etc.)
  - Select values for key variables including; travel time, reliability, crash costs, etc.

### **Multiple Strategies**



- You can select multiple strategies
- You can select supporting strategies
- You select the timeframe for analysis
- You select the discount rate
- You can vary inputs to run sensitivities
- You see your results instantly

### See the Results Instantly



Signal

CCTV

Choose the active strategies: **Generic Link Analysis** Signal Coordination: Central Control Ramp Metering: Preset Timing Traffic Incident Management Dynamic Message Sign Highway Advisory Radio Pre Trip Traveler Information **HOT Lanes** Hard Shoulder Running **Speed Harmonization** Road Weather Management Work Zone Systems Traffic Management Center Loop Detection

#### **Benefit/Cost Summary**

|                          | 0.8  |
|--------------------------|--|
| Generic Link<br>Analysis | Coordination:<br>Central Control   |
| \$<br>0                  | 0  |
|                          |  |
| \$<br>0                  | 0  |
| 0.00                     | 0.00   |
| \$ \$ \$ \$ <b>\$</b> \$ | \$ 0 \$ 0 \$ 0 \$ 0 \$ \$ 0 \$ \$ 0 \$ \$ 0 \$ \$ 0 \$ \$ 0 \$ \$ 0 \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ 0 \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ \$ \$ 0 \$ \$ \$ \$ \$ \$ \$ \$ \$ 0 \$ |

#### **Stream of Net Benefits**

# Clear Roads BCA Road Weather Strategies



- Anti-icing
- Deicing
- Carbide blades
- Front plows
- Underbody plows
- Zero velocity spreader
- Maintenance Decision Support Systems (MDSS)

- Automatic Vehicle Location and Geographic Positioning Systems (AVL/GPS)
- Road Weather Information Systems (RWIS)
- Mobile pavement or air/pavement temperature sensors

### Clear Roads BCA 5-Step Process



- Step 1: Define Project Parameters —the user will provides specific parameters related to the application they plan to analyze.
- Step 2: Enter Costs –the user enters initial and annual costs specific to the agency. Such costs include the purchase price of the item of interest, installation, maintenance, communications, and so forth
- Step 3: Benefits This page presents the user with a list of quantified and nonquantified benefits that may be achieved by the agency, user and society through the use of the item being examined.
- Step 4: Benefit Quantification —the user enters values related to the determination of benefits that use an item will produce for the agency, user and society.
- Step 5: Results the user will see the results of their analysis.

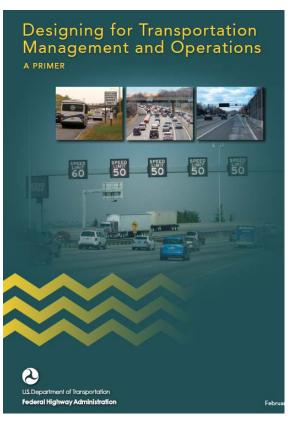
#### Summary

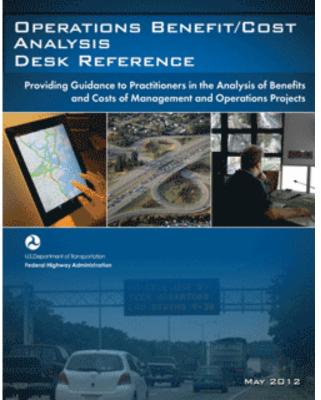


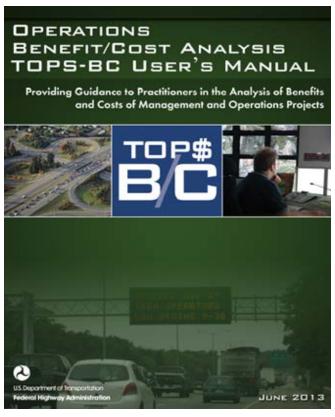
- Tools are available for general Operations BCA as well as specific WRTM BCA
- Not a single analytical tool that can do everything or solve every problem
- Method or tool should be consistent with planning objectives and matched with budget and resource requirements
  - Using a tool that is too sophisticated results in poor use of resources
  - Using a tool that is too basic results in inaccurate or unreliable results

# Latest FHWA Materials to Support Planning for Operations









2012-2013

## FHWA BCA of TSMO Support



- BCA Desk Reference & Other Pubs
- BCA Data & Tool Development
- BCA Workshops for SDOT, MPO, Others
- Technical Assistance
- For Info Contact Jim Hunt



### **Clear Roads BCA Toolkit**

### DEICING BCA EXAMPLE

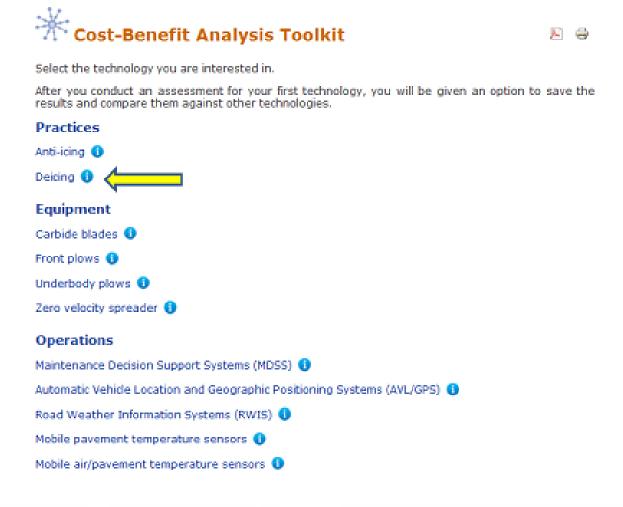
# Getting Logged on to the BCA Toolkit



- Go to the following website: <a href="http://clearroads.org/">http://clearroads.org/</a>
- On the left bar, click on "Research Projects," then scroll down to "Completed Projects" and click on "Costbenefit Analysis Toolkit Phase II (June 2013)"
- Scroll down to "Final Deliverables,"
- Click on "Final Report" to download the Final Report
- Click on "Cost-Benefit" to download the Toolkit User's Manual
- Click on "Cost-Benefit Toolkit"
- You are off and running!

### **Selecting Your Technology**





## **Entering Basic Run Data**



| Analyst Name: Iowa example  |
|---|
| Agency: Iowa DOT  |
| Date: 07/09/2010 -  |
| Project Description: Delcing example                                    |
| Year represented in the analysis: 2010                                  |
| Discount rate: 7  |
| Analysis period (years): 10   |
| Number of equipped trucks: 900  |
| Total trucks: 900   |
| Number of facilities (sheds/garage) with brine making infrastructure: 0 |
| Loaded labor cost per hour (shop rate): 21.42                           |
| Average labor hours per storm event per vehicle: 12                     |
| Average labor hours per storm to produce materials:                     |
| Annual hours per vehicle to maintain deicing-specific equipment: 10     |
| Annual number of storm events: 20                                       |
| Average deicer application rate (tons or gallons per lane mile): 05     |
| Lane miles covered per storm (all trucks): 251200                       |

## **Initial Cost Data Calculator**



| Items  |   | Unit<br>rate<br>(\$) | # of<br>units | Unit     | Amount<br>(\$) | Nates |
|--|---|----------------------|---------------|----------|----------------|-------|
| Deixing equipment - Material<br>spreadens (spinner, gravity drop,<br>sto.)         | 0 | 800                  | 900           | vehicles | 720000         |       |
| Deicing equipment - Sprayers<br>(kguid deicing)                                    | 0 | 0                    | 900           | vehicles | 0              |       |
| Controller   | 0 | 2389                 | 900           | vehicles | 2150100        |       |
| nfraetructure (brine making<br>quipment if employing liquid<br>lecting activities) | 0 | 0                    | 110           | building | 0              |       |
| ther 1 (define)  | 0 | 0                    | 0             |          | 0              |       |
| ther 2 (define)  | 0 | 0                    | 0             |          | 0              |       |
| Fotal initial expenditure  |   |                      |               |          | 2870100        |       |

### **Annual Costs Calculator**



#### Annual Costs Worksheet - Deicing

| Itenis                                 |   | Unit<br>costs<br>per<br>year | # of<br>units | Unit     | Amount<br>(\$) | Notes |
|--|---|------------------------------|---------------|----------|----------------|-------|
| Material costs (year)                  | 0 | 30                           | 251200        | tons 💌   | 73290          |       |
| Production costs (liquid deloers)      | 0 | 0                            | 20            | storms   | 0              |       |
| Equipment maintenance                  | 0 | 214                          | 900           | vehicles | 192780         |       |
| Brine plant maintenance                | 0 | 0                            | 0             | years    | 0.2            |       |
| Compsion/environmental cost per<br>ton | 0 | 0                            | 251200        | tons     | 0              |       |
| Other 1 (define)                       | 0 | 0                            | 0             |          | 0              |       |
| Other 2 (define)                       | 0 | 0                            | 0             |          |                |       |
| Cost of Alternative                    |   |                              |               |          |                |       |
| Minus cost of sanding and gritting     | 0 | 0                            | 1             | years    | 0              |       |
| Total Annual ObM Costs                 |   |                              |               |          | 266070         |       |

## **Agency Costs**



| Agency Costs                                      | Initial costs calculator   |
|---|--|
| Initial Costs: 8 73347                            | Annual costs calculator  |
| Annual operating/<br>maintenance costs: \$ 266070 |  |
|   | sers or society, but if you would like to include those, you<br>n entered by the user is being done solely at their discretion<br>ssumed form. |
| Results   |  |
| Annualized Costs: \$ 276513                       |  |
| Present Value: 8 1942111                          |  |
| Annualized Costs per unit: \$ 307                 |  |
| 4   |  |

## **Lists of Benefits**





Deicing



#### Step 3 of 5: Benefits

Research has identified the following potential benefits for MDSS. Those in **bold** are included as tangible benefits, while those in regular typeface are included as intangible.

#### Agency

Generally inexpensive

#### User (Motorists)

Improved safety Reduced traffic delay

#### Societal

None identified

#### User Benefits Worksheet - Deicing

| Items                        |   | Unit<br>rate (\$) | # of<br>units | Unit         | Amount<br>(\$) | Notes |
|------------------------------|---|-------------------|---------------|--------------|----------------|-------|
| Improved safety and mobility | 0 | 4.5               | 12162720      | Deising Cost | 54732240       |       |
| Other 1 (define)             | 0 | 0                 | D             |              | 0              |       |
| Other 2 (define)             | 0 | 0                 | D             |              | 0              |       |
| Total Annualized Benefit     |   |                   |               |              | 54732240       |       |





## **Benefit Calculations**



| Benefit Calculations Agency Benefits       |             |
|--|-------------|
| Annualized                                 |             |
|  |             |
| Present Value                              |             |
| Annualized Benefit per Truck               | 0           |
| Allindriced delicity per 110ck             | 0           |
| User (Motorist) Benefits                   |             |
| Annualized (click on field for calculator) |             |
|  | 54732240    |
| Present Value                              | 384416351   |
| Annualized Benefit per Truck               | 3844 1033 1 |
| ,  | 60814       |
| Society Benefits                           |             |
| Annualized                                 |             |
| Present Value                              |             |
| Present value                              | 0           |
| Annualized Benefit per Truck               |             |
|  | 0           |
| Total Benefits                             |             |
| Annualized                                 | 54732240    |
| Present Value                              | 54132240    |
|  | 384416351   |
| Annualized Benefit per Truck               | 60814       |
|  | 00014       |
| Benefit-Cost Ratio                         |             |
| Agency Benefits                            |             |
|  | 0           |
| Total Benefits                             | 6.7         |
|  | 0.7         |
| 4  |             |
|  |             |

## **Summary of Results**



| Agency Costs - Initial                 | Iowa          |
|--|---------------|
| Material spreader (\$800)              | \$720,000     |
| Flow controller (\$2389)               | \$2,150,100   |
| Agency Costs - Annual                  |               |
| Material costs (\$30/ton)              | \$4,536,000   |
| Production Costs (\$14.42)             | \$0           |
| Equiment maintenance (\$14.42)         | \$192,780     |
| Corrosion/environmental cost ton (\$0) | \$0           |
| Total Costs - Summary                  |               |
| Annualized cost                        | \$8,137,418   |
| Present value                          | \$57,153,817  |
| Present value                          | \$9,042       |
| User Benefits                          |               |
| General savings                        | \$0           |
| User Benefits                          |               |
| Crash and travel time savings          | \$54,732,240  |
| Total Benefits - Summary               |               |
| Annualized benefit                     | \$54,732,240  |
| Present value                          | \$384,416,351 |
| Annualized benefit/truck               | \$60,814      |
| Cost-Benefit Ratios                    |               |
| Agency                                 | 0.0           |
| Total                                  | 6.7           |



#### Mike Lawrence, President

Jack Faucett Associates 4915 St. Elmo Ave. Bethesda, Maryland 20814 (301) 961-8835 Lawrence@jfaucett.com